



**GUAM SOLID WASTE AUTHORITY
BOARD OF DIRECTORS' MEETING MINUTES
November 13, 2019
11:00 am-12:00 pm
Guam Solid Waste Authority Conference Room**

I. Call to Order

The Guam Solid Waste Authority Board of Directors' meeting was called to order by Chairman Gayle at 11:08 a.m.

II. Roll Call

Board Members:

Andrew Gayle	Chairman
Minakshi Hemlani	Vice Chairwoman
Peggy Denney	Member
James Oehlerking	Member

Management & Staff:

Larry J. Gast	General Manager
Katherine Kakigi	Comptroller
Alicia Fejeran	Chief of Administration
Keilani Mesa	Administrative Assistant
Roman Perez	Operations

Guests:

F. Castro	Senator Perez's Office
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III. Approval of Minutes

The Board reviewed draft minutes for the October 9, 2019 Board meeting. Board member Denney stated she wanted to include that Comptroller Kakigi mentioned that the AICPA Conference would include cyber training under the new business section of the minutes. Vice Chairwoman Hemlani moved to approve the minutes subject to the change. The motion was seconded by Board Member Denney and passed unanimously.

IV. Reports

a. Management Report

i. Cyber Fraud Update

General Manager Gast reported that due to the time lapse in the discovery of the stolen funds that it is highly unlikely that the funds will be recovered. The Board members and management team discussed management looking into insurance to include cyber fraud insurance. Comptroller Kakigi stated that she will look into what other autonomous agencies are doing and what insurance options GSWA has. General Manager Gast assured the Board members that a new process has been implemented that requires on-island face to face changes with local representatives as an added security measure.

ii. Trip Report

Aside from meeting with the MSW consultants, General Manager Gast reported he met with Orange County and discussed their odor control program, recycling contamination, the lack of recycle markets, gas collection and the utilization of tire chips, leachate pump types, composting, and landfill construction.

General Manager Gast reported that the main discussion points at Waste Con were about ways to minimize recycling contamination. It was highly suggested that we concentrate on addressing the largest problem relating to recycle contamination with our customers, and then move on to the next problem instead of tackling multiple issues at one time as it will confuse the customers. The biggest problem that GSWA is facing is that customers use the recycling bin as a second trash cart.



Mr. Gast also discussed that the recycle markets are basically nonexistent and that recycle systems have to change in order to meet the new recycling reality, which is customers pay to recycle. He reported that some closed landfills have over 1,200 solar power generation in place which could be a possible revenue stream in a couple of years. He discussed that he would like to look into a composting process and possibly create a revenue stream for GSWA. He stated the bio solids that are being disposed of at the landfill can be used as a nutritional supplement to the composting and it would be done on top of the cells that are not currently filled.

General Manager Gast discussed the waste-to-energy concept and how other places have already converted to that. He mentioned that there is a recycling partnership that he wants to look into which provides its partners with grants and free assistance to address recycling issues. The recycling partnership is funded by a lot of the major companies such as Coca-Cola. He discussed PFOS which is chemical that is used to make things such as Scotch Guard and fire retardant and the Environmental Protection Agency is looking into landfills as a major source for this chemical.

General Manager Gast reported that there was a Safety Summit and, in that summit, they stated that Solid Waste Collection is one of the most dangerous jobs there is. He stated that they recommend fully automated services with electronic forks that will not require any personnel to be in the back of the trucks manually placing bins. He reported that he also met with Auto car and discussed issues and was provided with possible solutions to fix these problems.

Board Member Denney reported that she had the opportunity to visit the recycling innovation program in Phoenix and they are working on a process called pyrolysis which will enable acceptance of plastics 3, 4, and 5.

b. Committee Reports

i. Legal Counsel Procurement Update

General Manager Gast reported that the rates have been negotiated and falls within budget. He stated that the firm had reduced their original rates from the initial proposed rates. He recommended to the Board that GSWA accept the negotiated contract with the firm. Vice Chairwoman stated the next step will be to work with the Attorney General's office to review the contract.

Board member Oehlerking made a motion to select the firm being recommended by management for legal counsel services. The motion was seconded by Vice Chairwoman Hemlani and passed unanimously.

ii. Recycling Revolving Fund Update

Member Denney reported that there is a meeting with the Governor's office on December 2, 2019 to discuss the fund.

V. Unfinished Business

a. Cell 3 Construction Update

General Manager Gast stated that there was a preconstruction meeting and a first construction meeting with Core Tech, and they are mobilizing to begin work. He informed the Board that he approved a request from CTI to utilize some materials that GSWA already has and will replace it when their supplies are in.

b. PUC Management Audit Update

General Manager Gast reported that while on his trip, he met with the MSW consultants who will be conducting the management audit. He stated the consultants would like to meet with the Board Chairman. He informed the Board that during his meeting with the consultants he did inform them that it would be difficult to provide the historical information they are requesting in the format that they are requesting for.

c. Latest Court Order

The Board discussed that there is a timeline set and the Receiver requested for a deadline of December 31 and USEPA countered with January 31, 2020. Chief of Administration Fejeran informed the Board that the next court hearing is set for December 10, 2019.



d. Reserved Powers for the Board
None.

VI. New Business
None.

VII. Open Discussion
None.

VIII. Public Forum
None.

IX. Next Meeting
The next Board meeting was scheduled for Thursday, December 12, 2019 at the GSWA Conference room at 11:00 a.m.

X. Adjournment
Vice Chairwoman Hemlani moved to adjourn meeting at 12:26p.m. The motion was seconded by Board member Denney and passed unanimously.

DRAFT