FY2019 CITIZEN-CENTRIC REPORT

GUAM SOLID WASTE AUTHORITY

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ABOUT GSWA

The Guam Solid Waste Authority (GSWA) was created through P.L. 31-20 as an autonomous, public corporation on April 4, 2011. The Legislation established an agency to handle the operations of what was formerly the Solid Waste Management Division under the Department of Public Works. The legislation's stated objective is to achieve GovGuam's eventual resumption of all functions, responsibilities, and authority for solid waste management and operations, and the governance thereof.

After 11 years of being under the management of a Federal Receiver, the District Court of Guam handed the day-to-day operations of GSWA to the GSWA Board and new Management Team on April 30, 2019.

SERVICES

- Curbside Trash Collection
- Curbside Recycle Collection
- Bulky Waste Collection
- Residential Transfer Stations
- Household Hazardous Waste Facility
- Hauler Only Transfer Station
- Layon Landfill

MISSION

The mission of GSWA is to provide a safe and healthy environment for the people of Guam through proper, timely, and efficient collections of refuse materials throughout the villages and urban areas and to assure their proper disposal in legally permitted facilities.

BOARD OF DIRECTORS

Andrew Gayle, Chairman
Minakshi Hemlani, Vice Chairwoman
Peggy Denney, Board Secretary
Jim Oehlerking, Board Member

MANAGEMENT TEAM

Larry J. Gast, General Manager
Kathy B. Kakigi, Comptroller
Alicia Fejeran, Chief of Administration

CUSTOMER DEMOGRAPHICS

19,680 RESIDENTIAL

44 COMMERCIAL

48 GOVERNMENT

PERFORMANCE

ADMINISTRATIVE

9,228
CUSTOMER WALK-INS

2,223
NEW CUSTOMER REGISTRATIONS

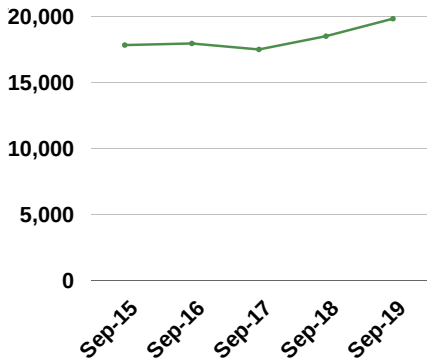
11,100
COURTESY CALLS TO PAST DUE CUSTOMERS

71
FULL TIME EMPLOYEES

68,210
PAPERLESS INVOICES SENT

1,957
CUSTOMER RESTORATIONS

RESIDENTIAL CUSTOMERS



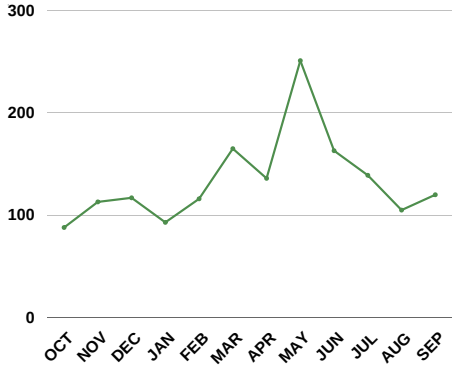
19,864 customers as of Sep 30, 2019

RESIDENTIAL TRASH COLLECTION

99.8%
ON TIME

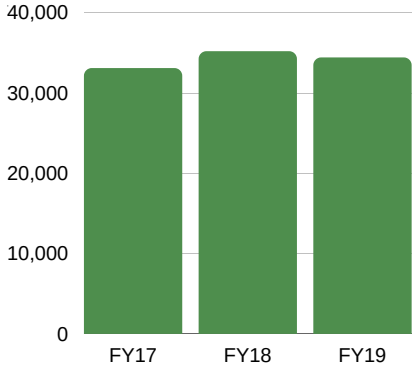
- 1,039,359 residential trash collections
- 153 carts repaired

HAZARDOUS WASTE DISPOSAL



1,606 customers served

RESIDENTIAL TRANSFER STATIONS



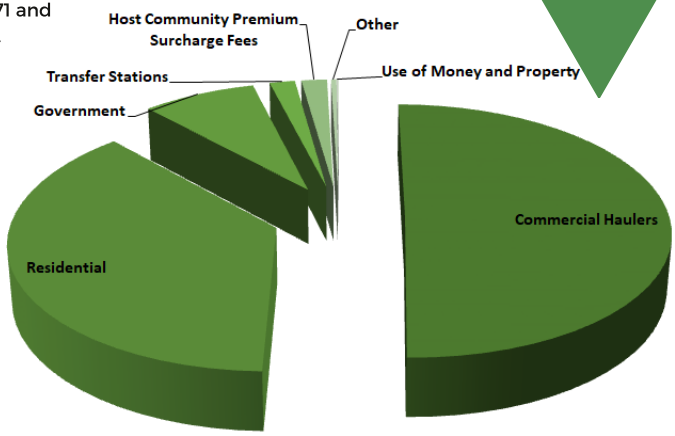
34,405 customers served

FINANCES

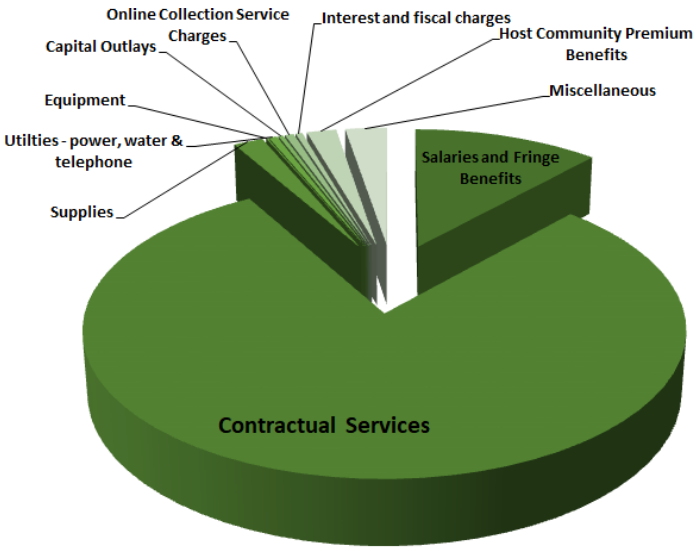
OPERATING REVENUES

Total operating revenues decreased by $5,784 from $19,345,538 in FY2018 to $19,339,754 in FY2019. Decrease in Revenue was primarily due to decrease in major commercial haulers by $157,271 and government accounts by $89,803 offset by an increase of $245,512 in residential tipping fees.

REVENUE	FY2019	FY2018	Inc(Dec)	% Change
Commercial Haulers	9,735,322	9,892,593	(157,271)	-2%
Residential	7,310,480	7,064,968	245,512	3%
Government	1,521,152	1,610,955	(89,803)	-6%
Transfer Stations	339,067	338,090	977	0%
Host Community Premium Surcharge Fees	342,921	347,194	(4,273)	-1%
Other	73,452	70,505	2,947	4%
Use of Money and Property	17,360	21,233	(3,873)	-18%
Total Revenues :	**19,339,754**	**19,345,538**	**(5,784)**	**0%**



OPERATING EXPENDITURES



Total FY2019 operating expenditures decreased by $7,649,653 or 29% compared to prior fiscal year primarily due to capital projects and capital equipment expenditures incurred in FY2018. In FY2019, GSWA transferred $1,086,633 to GovGuam to pay for 2019 Series A GOB debt for the construction of Cell 3 in Layon Landfill and cost of issuance.

EXPENDITURE	FY2019	FY2018	Inc(Dec)	% Change
Salaries and Fringe Benefits	2,153,189	1,926,978	226,211	12%
Contractual Services	14,678,600	18,930,517	(4,251,917)	-22%
Supplies	345,044	428,359	(83,315)	-19%
Equipment	17,786	31,186	(13,400)	-43%
Utilities - power, water & telephone	97,074	158,493	(61,419)	-39%
Capital Outlays	56,488	4,060,537	(4,004,049)	-99%
Online Collection Service Charges	103,685	101,228	2,457	2%
Interest and fiscal charges	79,273	-	79,273	0%
Host Community Premium Benefits	342,921	347,194	(4,273)	-1%
Miscellaneous	484,968	24,189	460,779	1905%
Total Expenditures :	**18,359,028**	**26,008,681**	**(7,649,653)**	**-29%**

In July 2019. GovGuam issued $27.6 million in 2019 Series A General Obligation Bonds to pay for the construction of Cell 3 for the Layon Landfill and pay bond related costs. GSWA will be transferring funds to the General Fund based on a continuing covenant agreement with GovGuam to fund the debt service payments of approximately $3 million annually.

CAPITAL PROJECTS FUND

Revenue	2019
Use of money and property	57,142
Expenditure	
Capital Projects	127,216
Bond issuance costs	481,613
	608,829
Other financing sources (uses)	
Proceeds from issuance of long-term debt	27,610,000
Premium on bond issued	4,027,747
Transfers out to other fund	(160,142)
	31,477,605

DEBT SERVICE FUND

Revenue	2019	2018
Use of money and property	113,631	49,603
Transfer in from General Fund	21,011,544	16,913,240
	21,125,175	16,962,843
Expenditure	**2019**	**2018**
Principal	5,410,000	2,380,000
Interest	11,494,500	11,689,250
Bond issuance costs	528,655	-
	17,433,155	14,069,250
Other financing sources (uses)	**2019**	
Transfers in from other funds	1,246,775	

OUTLOOK & CHALLENGES

FEDERAL RECEIVERSHIP

Effective May 1, 2019, the District Court of Guam ordered the partial end of the Federal Receivership turning the day-to-day operations to GSWA Management. The Federal Receiver continues to manage and complete tasks associated with the Post-Closure Care Plan for the Ordot Dump. The approval of the Post Closure Care Plan and issuance of the Post Closure Permit are estimated to be completed on or before July 31, 2020.

CAPITAL PROJECTS

After negotiations, the Federal Receiver selected the contractor to construct the new cell at the Layon Landfill. On July 16, 2020, GovGuam successfully issued General Obligation Bonds to fund the project. The notice to proceed with the construction was issued on October 1, 2019 and is expected to be complete by June 30, 2021.

CONTRACTS

The Receiver assigned all contracts to GSWA with the exception of contracts related to the Ordot Dump. GSWA will manage all contracts moving forward.